

### whānau āwhina plunket

## Plunket Case Study - NZISM

Thinking Differently for a better outcome

# **Opening Karakia**

## What are we covering today?

Brief Agenda...



#### **Human Centred Design**

Designing solutions focused on people's needs, behaviours, and experiences to ensure outcomes are practical, usable, and impactful.

#### Te Ao Māori

A worldview that emphasises the interconnectedness of all living and nonliving things, guided by Māori culture, values, and traditions.

#### Safety-ii

A proactive approach to safety management that focuses on why things go right, learning from everyday successes to improve safety systems.

#### Leadership

Guiding and inspiring others through vision, integrity, and accountability to achieve shared goals.

## Lets set the stage...

Infinite Possibilities

## Tukutuku Rau

Gifted to us by Ngā Rarau

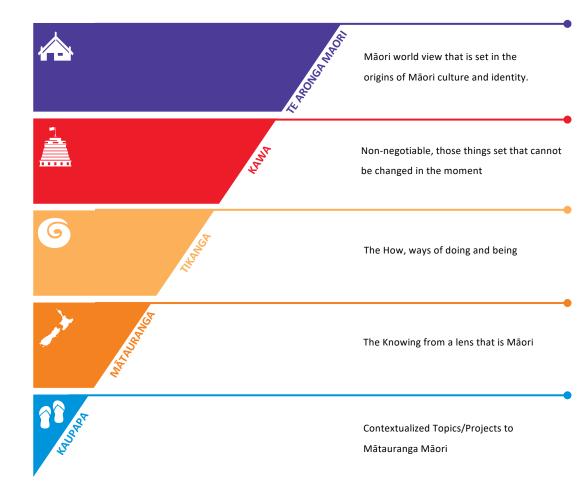
Korero tawhito (ancient narratives) were one means for establishing the lore of traditional society.

They explained why certain chains of events occurred and established precedents for appropriate behaviour.

Körero tawhito reflected the thought concepts, philosophies, ideals, norms and underlying values of Māori society. The values that derived out of the körero tawhito were the basis for the integrity, harmony and balance of Māori society. The values represented ideals, which were not necessarily achievable but something to aspire to.

There are 4 main pou which uphold Te Ao Māori (being the 5th pou) view point, this includes:

- Kawa Non-negotiable, those things set that cannot be changed in the moment
- Tikanga The How, ways of doing and being
- Mātauranga Māori The Knowing from a lens that is Māori.
- Kaupapa Māori Contextualized Topics/Projects to Mātauranga Māori



## Lets get a little deeper

Brief Agenda...



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# Ok....so how??

Infinite Possibilities

|              |   | Customary<br>Lore   |
|--------------|---|---|
| Aronga Māori | Māori world view that is set in the origins<br>of Māori culture and identity. | <ul> <li>The Natural World through a Māori<br/>Perspective</li> <li>Māori Language</li> <li>Culture</li> </ul>                                      |
| Kawa         | Non-negotiable, those things set that cannot be changed in the moment         | <ul> <li>Celestial Lore</li> <li>Natures elements</li> <li>Uncontrollable by mankind</li> <li>Foundations that influence tikanga</li> </ul>         |
| Tikanga      | The How, ways of doing and being  | Terrestrial Lore     Influenced by Kawa     Traditional rules and practices for     conducting life   |
| Mātauranga   | The Knowing from a lens that is<br>Māori                                      | <ul> <li>Knowledge of Te Ao Mãori</li> <li>Living/learning/experiencing from Te Ao<br/>Mãori</li> <li>Philosophical view on Te ao Mãori</li> </ul>  |
| Kaupapa      | Contextualized Topics/Projects to<br>Mātauranga Māori                         | <ul> <li>Level surface, floor, layer</li> <li>Principle, tenet, rule through a Māori<br/>lens</li> <li>Philosophical view on Te Ao Māori</li> </ul> |

|              |   |        | Customary<br>Lore  | Whānau<br>Āwhina Plunket  |  |
|--------------|---|--------|--|---|--|
| Aronga Māori | Māori world view that is set in the origins<br>of Māori culture and identity. | ·<br>: | The Natural World through a Māori<br>Perspective<br>Māori Language<br>Culture                                      | Māori Relations Capability Framework<br>Organizational Strategy<br>Organizational Culture   |  |
| Kawa         | Non-negotiable, those things set that cannot be changed in the moment         |        | Celestial Lore<br>Natures elements<br>Uncontrollable by mankind<br>Foundations that influence tikanga              | Responsibilities to Te Tiriti o Waitangi<br>Legislation, policy and laws governing<br>Plunket's engagement<br>Code of conducts    |  |
| Tikanga      | The How, ways of doing and being  | :      |  |   |  |
| Mātauranga   | The Knowing from a lens that is<br>Māori                                      |        | Knowledge of Te Ao Mãori<br>Living/learning/experiencing from Te Ao<br>Mãori<br>Philosophical view on Te ao Mãori  | Transparent communication on<br>measurement of strategic objectives<br>Learning and knowledge from data and<br>insights           |  |
| Kaupapa      | Contextualized Topics/Projects to<br>Mātauranga Māori                         |        | Level surface, floor, layer<br>Principle, tenet, rule through a Māori<br>lens<br>Philosophical view on Te Ao Māori | Operational delivery on strategic<br>objectives<br>CIMS<br>Forums, hubs and working groups<br>The BAU work we do at the frontline |  |
|              |   |        |  |   |  |

|              |   | Customary<br>Lore   | Whānau<br>Āwhina Plunket   | Health, Safety,<br>Wellbeing and Risk  |
|--------------|---|---|--|--|
| Aronga Māori | Māori world view that is set in the origins<br>of Māori culture and identity. | <ul> <li>The Natural World through a Māori<br/>Perspective</li> <li>Māori Language</li> <li>Culture</li> </ul>                                      | <ul> <li>Mãori Relations Capability Framework</li> <li>Organizational Strategy</li> <li>Organizational Culture</li> </ul>  | <ul> <li>Whole of person approach to safety and<br/>wellbeing in the workplace</li> <li>Risk is part of everything we do</li> </ul>  |
| Kawa         | Non-negotiable, those things set that cannot be changed in the moment         | <ul> <li>Celestial Lore</li> <li>Natures elements</li> <li>Uncontrollable by mankind</li> <li>Foundations that influence tikanga</li> </ul>         | <ul> <li>Responsibilities to Te Tiriti o Waitangi</li> <li>Legislation, policy and laws governing<br/>Plunket's engagement</li> <li>Code of conducts</li> </ul>      | <ul> <li>HSWA 2015</li> <li>ISO Standards 31000, 45001, 9001</li> <li>Regulation and Obligations</li> </ul>  |
| Tikanga      | The How, ways of doing and being  | <ul> <li>Terrestrial Lore</li> <li>Influenced by Kawa</li> <li>Traditional rules and practices for<br/>conducting life</li> </ul>                   |  | <ul> <li>Procedures, policies and guidelines</li> <li>Strategic Objectives helping to give<br/>effect to HSWR</li> <li>Health, Safety and Risk Strategy</li> </ul>         |
| Mātauranga   | The Knowing from a lens that is<br>Māori                                      | <ul> <li>Knowledge of Te Ao Māori</li> <li>Living/learning/experiencing from Te Ao<br/>Māori</li> <li>Philosophical view on Te ao Māori</li> </ul>  | <ul> <li>Transparent communication on<br/>measurement of strategic objectives</li> <li>Learning and knowledge from data and<br/>insights</li> </ul>                  | <ul> <li>Knowledge from our kaimahi on critical and<br/>strategic risks</li> <li>Using people as a solution</li> <li>Transparently sharing data and information</li> </ul> |
| Каирара      | Contextualized Topics/Projects to<br>Mātauranga Māori                         | <ul> <li>Level surface, floor, layer</li> <li>Principle, tenet, rule through a Mãori<br/>lens</li> <li>Philosophical view on Te Ao Mãori</li> </ul> | <ul> <li>Operational delivery on strategic objectives</li> <li>CIMS</li> <li>Forums, hubs and working groups</li> <li>The BAU work we do at the frontline</li> </ul> | <ul> <li>Safety, Wellbeing and Risk Champions</li> <li>Committees</li> <li>Communities of engagement</li> <li>Subject Matter Working Groups</li> <li>BAU</li> </ul>        |
|              |   |   |  |  |

#### Importance to Plunket

- recognises and acknowledges Māori cultural settings within Plunket and reflects those settings in the context of Plunket's culture and business
- informs of the context and compatibility of those settings to all levels of HSWR
- empowers us to respond to Māori aspirations and partner in the work we do for mutually beneficial outcomes through the spaces we work in, not only at the ground level with front line staff but to understand the key dynamics of individual relationships
- · builds our capability and capacity to confidently and effectively engage with Māori
- provides guidance on how to respond appropriately to all levels of leadership
- supports the delivery of the overarching Plunket strategy.
- · identifies the whole of person approach to HSWR within Plunket

# How will we get there?

Infinite Possibilities

|                 | We understand our role in achieving our system wide vision                             |   |  |   |  |  |  |  |  |  |
|-----------------|--|---|--|---|--|--|--|--|--|--|
| Te Aronga Māori | Te Pae Tawhiti<br>System Wide Vision   | In the first 1000 Days setting the path of wellness in our communities, for generations to come   |  |   |  |  |  |  |  |  |
|                 | We understand our long-term in   | Ne understand our long-term impact on our staff   |  |   |  |  |  |  |  |  |
|                 | Te Pae Tata<br>Our 3 Year Vision   | We collaboratively provide a safe and healthy workplace that elevates wellbeing for all our kaimahi. We build a workplace that is confident to navigate and respond to critical risks.  |  |   |  |  |  |  |  |  |
|                 | All our actions are guided:  |   |  |   |  |  |  |  |  |  |
| Kawa            | Te Tūāpapa<br>Our Foundations  | Te Tiriti o Waitangi  | Legislation and Regulation   | Standards and Compliance  | Our People   |  |  |  |  |  |
| Tikanga         | Whanonga pono<br>Our Core Values   | Mãia<br>To be courageous  | Māhaki<br>To be humble   | Tühono<br>To Connect  | Manaaki<br>To Care   |  |  |  |  |  |
|                 | <b>Ngā uara</b><br>Our Key Pillars   | Strategic Leadership  | Transparent and insightful data<br>and measurement   | System Leadership   | Empower and Engage with our people   |  |  |  |  |  |
| Mātauranga      | Mēhua<br>How will we<br>measure success by<br>deeply<br>understanding the<br>knowlege? | We work with our kaimahi to a build a<br>system that is easy to use and Access.<br>There is support for all staff when things<br>go wrong (a no blame culture)  | In collaboration with our kaimahi we<br>generate and share the information we<br>collect to tell us if we are heading in the<br>right direction. Looking to our people for<br>opportunities to improve   | The HSR team is available to work with and<br>provide support and technichal expertise<br>to the operational teams.<br>Our policies and procedures are relevent,<br>appropriate and created in collaboration<br>with our kaimahi  | Plunket kaimahi and the wider health-<br>system have the skills, expertice and tools<br>to support healthy, safe and risk aware<br>work.   |  |  |  |  |  |
| Kaupapa         | Whāinga<br>Our areas of focus<br>and priorities  | <ul> <li>Enable leaders with knowledge and confidence to Lead people care within thier team using knowlege and preventitive strategies</li> <li>This priority area reflects the contributing role of strong accountable leadership and increased representation Māori staff across Plunket, which contributes to whānau, hapū, lwi and Māori advancement, locally and nationally</li> </ul> | <ul> <li>We report on and discuss our<br/>strategic risks and critical health<br/>and safety risks</li> <li>Increase awaress and<br/>understanding of critical risks,<br/>hazards and protective factors<br/>though improved reporting and<br/>education</li> <li>Enable leaders with knowledge and<br/>confidence to lead people care<br/>within thier team using knowlege<br/>and preventitive strategies</li> </ul> | <ul> <li>Foster a shared responsibiluity for creating healthy and safe places to work through improved controls and organisational capability</li> <li>Enable the business to design in healthy and safe work though ISO 45001, 35001 and 9001</li> <li>Increase awaress of critical risks</li> <li>Compliance management becomes part of everything we do</li> </ul> | <ul> <li>Build response capability across the<br/>business by recruiting and equiping<br/>peer reprisentitives with first<br/>responder tools that address our<br/>critical people incidents, agression,<br/>or driving.</li> <li>Connect, ignite and empower<br/>champions of change through<br/>continued work with our<br/>established HSWR Network</li> <li>Empower people and teams to<br/>develop solutions to help our<br/>people thrive</li> </ul> |  |  |  |  |  |

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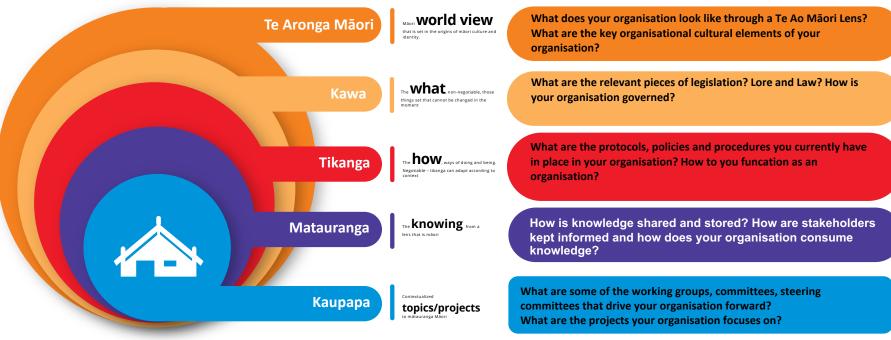
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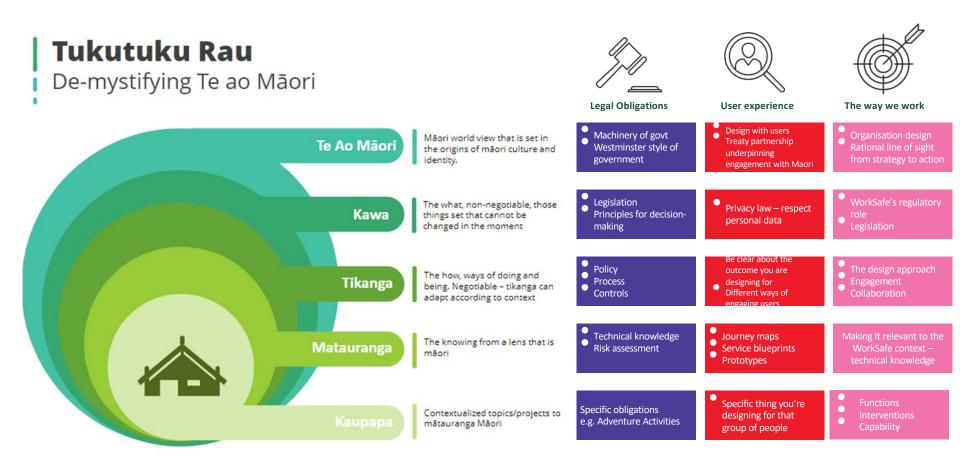
## How might this look for "other stuff"

**Infinite Possibilities** 

### **Tukutuku Rau** Simple Example







### Te Whare Tapa Rima

| te ao maori | ORLD VIEW<br>SET IN THE<br>OR MÃORI<br>I RE AND<br>NTITY.   |  |   | TAPA RIMA - THE MÃORI PHILOSOPHY TOWA<br>) BY FIVE DIMENSIONS REPRESENTING THE B<br>LIFE. RS  |   |  |  |
|-------------|---|--|---|---|---|--|--|
| TEA         | MÃORI WORL<br>THAT IS SET I<br>ORIGINS OF N<br>CULTURE A<br>IDENTIT                               | TAHA TINANA THE PHYSICAL<br>DIMENSION  | TAHA HINENGARO THE<br>INTERCONNECTED INTELLECTUAL<br>AND EMOTIONAL DIMENSION  | TAHA WAIRUA THE SPIRITUAL<br>DIMENSION  | TAHA WHANAU THE FAMILY<br>DIMENSION   | TAHA WHENUA THE ETHNIC AND/OR<br>CULTURAL DIMENSION  |  |
| KAWA        | THE WHAT, NON -<br>NE GOTIABLE.<br>THOSE THINGS SET<br>THAT CANNOT BE<br>CHANCED IN THE<br>MOMENT | The contribution that<br>nutritional food and a<br>balanced diet, regular<br>enjoyable physical activity,<br>personal hygiene, and<br>sufficient sleep and rest<br>contribute to wellbeing, as<br>well as the factors that<br>support or hinder the<br>attainment of these | How thoughts and feelings<br>impact people's sense of<br>wellbeing (and self-worth or<br>self-esteem)   |   |   | Making connections with the<br>community is an important<br>source of empowerment  |  |
| TIKANGA     | THE HOW, WAYS OF<br>DOING AND BEING   |  |   |   |   |  |  |
| MĀTAURANGA  | THE KNOWING<br>FROM A LENS THAT<br>IS MÂORI   |  |   |   |   |  |  |
| KAUPAPA     | CONTEXTUALIZED<br>TOPICS/PROJECTS<br>TO MÁTAURANGA<br>MÁORI                                       | <ul> <li>Providing onsite fitness<br/>facilities or subsidised gym<br/>memberships.</li> <li>Encouraging regular<br/>breaks and stand-up<br/>meetings to reduce<br/>sedentary behaviour.</li> <li>Offering healthy food<br/>options in the workplace.</li> </ul>           | <ul> <li>Creating a supportive<br/>environment that<br/>encourages open<br/>conversations about<br/>mental health.</li> <li>Providing mental health<br/>days or flexible working<br/>arrangements.</li> <li>Training managers in<br/>mental health first aid</li> </ul> | <ul> <li>Respecting and<br/>accommodating diverse<br/>religious and spiritual<br/>practices.</li> <li>Providing access to<br/>resources and spaces for<br/>spiritual growth.</li> <li>Promoting respect for<br/>diverse cultural<br/>backgrounds and practices</li> </ul> | <ul> <li>Offering flexible working<br/>hours and remote work<br/>options to support family<br/>commitments.</li> <li>Encouraging participation<br/>in social events to build<br/>connections within the<br/>workplace.</li> <li>Facilitating community<br/>engagement initiatives.</li> </ul> | <ul> <li>Implementing recycling<br/>programs and reducing<br/>waste.</li> <li>Encouraging the use of<br/>public transport, cycling, or<br/>walking to work.</li> <li>Organising outdoor<br/>meetings or team-building<br/>activities in nature.</li> </ul> |  |

# And how does this tie into leadership?

**Infinite Possibilities** 

#### New Power Versus Old Power

Old power is characterized by being held by a few and jealously guarded, whereas new power is participatory and open. Old power is based on a model of holding power close, while new power operates like a current: open, participatory and peer-driven. Old power models are often based on control through scarcity, whereas new power models are based on creating and sharing.

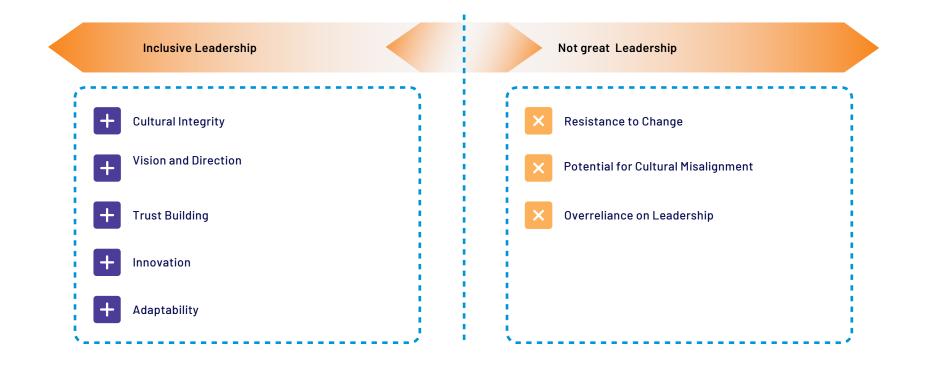
| Old Power  |          | New Power   |   |  |
|--|----------|---|---|--|
| Managerialism, Intitutionalism, representative governance                  | 0        | Informal, option decision making, self organisation, networked governance | 0 |  |
| Exclusivity, competition, authority, resource consolidation                | 0        | Open source collaboration, crowd wisdom, sharing                          | Ø |  |
| Discretion, confidentiality, separation between private and public spheres | <b>I</b> | Radical transparency  | 0 |  |
| Professionalism, specialisation  | 0        | Do-it-Ourselves, maker culture  | 0 |  |
| Long term affiliation and loyalty, less overall participation              | 0        | Short-term, conditional affiliation, more overall participation           | 0 |  |

#### How does this look for health safety and risk?

To successfully apply new power principles to health, safety and strategic risk, organizations must create a culture of trust and transparency where workers are encouraged to speak up about safety concerns and contribute to solutions. This requires leaders to relinquish some control and be open to the possibility of new ideas and approaches. By leveraging the power of collaboration and engagement, organizations can drive better health and safety outcomes while also improving overall productivity and performance.

| Old Power   |   | New Power   |          |  |
|---|---|---|----------|--|
| •Focus on rules and regulations that must be followed   | 0 | •Emphasize participation and collaboration to drive safety outcomes<br>•Encourage workers to co-create safety solutions | Ø        |  |
| •Emphasize compliance and enforcement of safety policies  | 0 | •Empower workers to take ownership of their own safety and the safety of their colleagues                               | Ø        |  |
| Use traditional forms of communication such as top-down memos, training sessions, and presentations | Ø | Utilize new forms of communication such as social media and mobile apps<br>to engage and educate employees              | <b>⊘</b> |  |
| •Rely on expertise and authority figures to determine safety protocols                              | 0 | Encourage experimentation and innovation to find new and effective ways to improve safety                               | •        |  |
| •Emphasize minimizing risk through standardization and control                                      | 0 | •Use data and insights from workers to inform decision-making around safety protocols                                   | 0        |  |

Inclusive "all of person" leadership in safety





### whānau āwhina plunket



# **Dunk it for Plunket**

Whānau Āwhina Plunket's National Fundraising Event September 2024

> He huanui oranga mo ngā mokopuna whakatipuranga roto i ngā hapori heke iho, heke iho Setting the path of wellness in our communities for the early years, for generations to come

## WHAT is *Dunk it for Plunket*? (DIFP)

- **Dunk it for Plunket (DIFP)** is our national fundraising event, supported by Arnott's (naming rights sponsor).
- Morning tea participants register, receive a box of Arnott's goodies, and host a fundraising morning tea (or other fundraising activity) during the month of September.
- 1,000 goody boxes will be available early signups are encouraged. Becoming a VIP means a guaranteed box!
- We're gearing up for things to be bigger and better than ever by gamifying the experience with prizes for certain milestones, leaderboards and achievement badges on our fundraising platform.
- Plunket provides the online platform for easy fundraising (under construction).

## HOW you can support

- Register your group via our website.
   By becoming a VIP, you're guaranteed a box of delicious goodies to activate your fundraiser!
- Help us to spread the word among your networks including businesses, schools, retirement villages, church groups, rotary groups or any other community organisation.
- Engage with DIFP on social media by sharing our posts with your network or sharing images of your DIFP fundraising activities.



## **WHY Support Plunket?**

Whānau Āwhina Plunket is a charity and Aotearoa New Zealand's largest support service for the health and wellbeing of tamariki underfive and their whānau.

**Funds raised** go directly to keeping our wraparound Plunket support services like whānau groups and playgroups going so future generations can thrive.

For more information please visit the 'Support Plunket' section of our website or connect with our team.





### whānau āwhina plunket

## Thank you

Nicola Knobel Nicola.knobel@plunket.org.nz